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DTR 5164

12 FEB 1966

MEMORANDUM FOR: Director of Central Intelligence

VIA

: Executive Director-Comptroller

SUBJECT

: CIA Participation in the Armed Forces Staff College

1. This memorandum is for information and is submitted in response to your request at the Executive Committee meeting on 26 January 1966.

2. The curriculum of the Armed Forces Staff College (AFSC) is logistics oriented in the broadest sense of that term. The objectives of the course are:

- a. To promote teamwork among the Services.
- b. To prepare officers in the organization, planning, and conduct of joint and combined operations.
- c. To prepare officers for duty in the higher echelons of the armed forces.
- d. To promote the development of understanding between higher echelons of the armed forces and those other agencies of the government which contribute to national security and to provide an appreciation of the related aspects of national and international security.

3. The AFSC course objectives are attained through seminars, lectures, a thesis, and orientation trips. Guest lecturers are key military and civilian officials of the government, as well as speakers from outside the government. Their subjects are on organization and mission of government organizations related to national strategy and defense.

4. Course instruction includes:

- a. Characteristics, organization, and employment of the armed forces and the relationships of those forces to each other with adequate exposition of their respective capabilities and limitations.

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- b. Principles involved in the U.S. unified command organization and the organization of joint and combined commands and staff and their responsibilities and procedures.
- c. Organization, composition, and functions of joint and combined commands with respect to strategic, tactical, and logistic responsibilities of the commanders, with emphasis upon major war conditions, and the organization and composition of current major combined commands in which the United States participates.
- d. Aspects of joint and combined operations, including command relationships, organization, and planning.
- e. Trends of new weapons and scientific developments and their effects on joint and combined operations.
- f. Military, political, geographic, historical, economic, psychological, ideological, and other facts affecting U.S. national strategy and U.S.-Allied security including the threat to that security.

5. The course is for military officers primarily but the student body includes representatives from CIA, NSA, USIA, and the Department of State. CIA has a quota of four for each course. Our candidates are selected by the Training Selection Board which makes recommendations to the Director. Consideration is given to the career plans of nominees, the benefits which the individual and the Agency are expected to obtain, and the anticipated effectiveness of the individual's representation of the Agency.

6. CIA student critiques have stressed the great value of the opportunity to work with and learn of the interrelationships among the CIA, the other civilian agencies, and the Armed Services. The students are provided a better appreciation and understanding of the workings of the military organization.

7. From the standpoint of a valuable and broadening experience I believe any officer who has the potential to advance to higher echelons in management will benefit greatly from the AFSC course. It is especially beneficial to those at all senior levels who will be working with the Armed Services. Our officers with high potential in the functions of logistics, communications, security, training, and general administration are, I believe, prime candidates for the AFSC course. Others who work with the military in intelligence operations or in substantive intelligence would also benefit from the experience.

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8. If this explanation is satisfactory to you we will continue the competitive selection process, placing emphasis on candidates who are in the broad field of logistics, who are expected to progress to positions of greater responsibility, and who may be working with the Armed Services.

SIGNED R. L. BANNERMAN

R. L. Bannerman
Deputy Director
for Support

EO-DD/S:VRT:bak(1 Feb. 66)

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